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# SIGMA PHARMACEUTICALS LIMITED

ASIA ROADSHOW 4 - 6 APRIL 2017



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This presentation also contains certain non-IFRS measures that Sigma believe are relevant and appropriate for the understanding of the financial results.



# OVERVIEW

MARK HOOPER, CEO AND MANAGING DIRECTOR

# SIGMA OVERVIEW

## Our History

- Established in 1912
- Listed on the ASX in 1999

## Our Business

- Employ over 1,200 team members
- Australia wide presence
- Largest pharmacy Wholesaler in Australia
- Largest branded pharmacy network in Australia

## Investment Metrics

- **ASX ticker** - SIP (SIG from May 2017)
- **Market Capitalisation** around A\$1.4billion
- **Dividend Yield** around 4.5%
- **Underlying EBIT CAGR** over last 3 years + 10%
- **ROIC** over 15%
- **Debt** of only A\$8.7m at Jan 2017

# WHO IS SIGMA

## RETAIL PHARMACY SERVICES



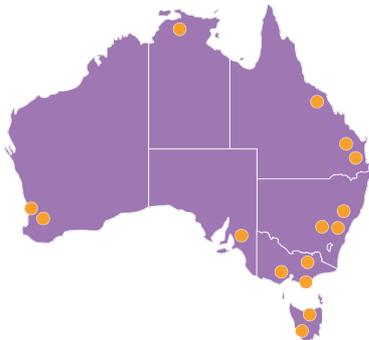
- National network of 700 branded pharmacies
- Support services to over 600 independent pharmacies
- Resource Centre
- Online presence

## HOSPITAL PHARMACY SERVICES



- Product and service delivery to hospital pharmacy
- Expanding to an Australian wide presence

## SUPPLY AND LOGISTICS SERVICES



- 15 Distribution Centres Australia wide
- Third party logistics services
- 14,000 SKU's
- Over 1 million items delivered daily
- 24hr delivery

# AUSTRALIAN PHARMACY INDUSTRY AT A GLANCE

Sigma has a growing pre-wholesaling and third party logistics **national presence**

Sigma is the largest pharmacy wholesaler and distributor in Australia with around **36% market share**

Sigma has over **1,300 branded and independent pharmacies** - the largest network in Australia

Sigma's 700+ own branded pharmacies have around **20% of consumer pharmacy spend**

MANUFACTURER

PRE-WHOLESALE

DISTRIBUTOR

PHARMACY

CONSUMER



GOVERNMENT

# SIGMA STRATEGY

- Create new and strengthen existing connections.
- Grow our core, optimise our capabilities and expand our horizons.

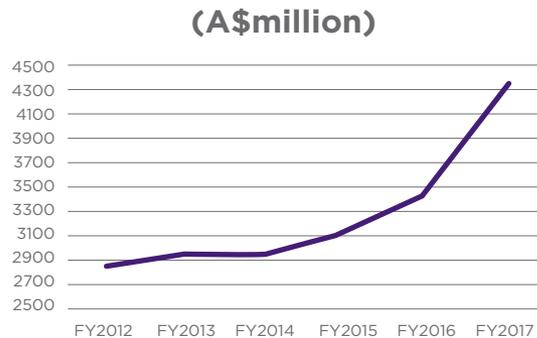


# UNDERLYING EBIT EXCEEDS \$100M / ROIC STRONG

## FY17 HIGHLIGHTS

Revenue  
**\$4.37**  
billion

Up 26.2%



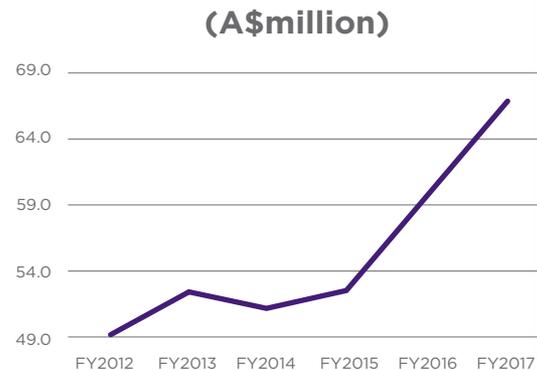
EBIT#  
**\$100.2**  
million

Up 12.4%



NPAT#  
**\$66.9**  
million

Up 13.0%



ROIC#  
**16.8**  
percent

Up from  
14.6%



Reported EBIT was \$80.9m and reported NPAT was \$53.2m. Both were impacted by the one off insurance premium recovery and doubtful debt provision.

# Underlying. Refer to Appendix 2 for a reconciliation of Reported to Underlying

# WE DELIVER ON OUR PROMISES

PROMISE	DELIVERED	
Grow EBIT by at least 5% for the next two years	<ul style="list-style-type: none"> <li>FY17 Underlying<sup>#</sup> EBIT up 12.4%</li> <li>Confirm previous guidance of at least 5% underlying EBIT growth for FY18</li> </ul>	✓
Grow non PBS earnings	<ul style="list-style-type: none"> <li>Non-PBS revenue up 10.2%</li> <li>Other revenue up 9.7% to \$77.2m</li> </ul>	✓
Maintain strong balance sheet	<ul style="list-style-type: none"> <li>Net debt of \$8.7m</li> <li>Continued capacity to invest to support pharmacy customers and reward shareholders</li> </ul>	✓
Improve capital management	<ul style="list-style-type: none"> <li>Cash Conversion Cycle improved by 20 days (15 days excluding Hep C) – now at a record low</li> <li>Underlying ROIC<sup>#</sup> improved to 16.8%</li> </ul>	✓
Reward shareholders	<ul style="list-style-type: none"> <li>Final Dividend of 3.0 cents brings total for the year to 5.5 cents per share, up from 5.0 cents</li> <li>Share price up 44% from 1 Feb 16 to 31 Jan 17</li> </ul>	✓

<sup>#</sup> Refer to Appendix 2 for a reconciliation of Reported to Underlying



# FINANCIAL PERFORMANCE

IONA MACPHERSON, CFO

# UNDERLYING EBIT SURPASSES \$100M

- Organic growth and Other Revenue continue to drive Profit growth
- Reported Operating Costs include \$11.4m one off insurance settlement and doubtful debt provision of \$8.3m
- EBIT margin diluted by high cost / low margin Hepatitis C sales

	Reported	Underlying <sup>#</sup>			
\$m	FY 2017	FY 2017	FY 2016	Variance	% Change
Sales Revenue	4,366.2	<b>4,366.2</b>	3,461.1	905.1	26.2%
Gross Profit	289.5	<b>289.5</b>	263.4	26.1	9.9%
Other Revenue	77.2	<b>77.2</b>	70.3	6.9	9.7%
Operating Costs <sup>3</sup>	-277.5	<b>-257.9</b>	-235.9	22.0	9.3%
Depreciation & Amortisation	-8.3	<b>-8.3</b>	-9.0	0.7	7.8%
Other <sup>2</sup>	-	<b>-0.3</b>	0.3	-	n/a
EBIT	80.9	<b>100.2<sup>1</sup></b>	89.2 <sup>1</sup>	11.0	12.4%
EBIT Margin	1.85%	<b>2.29%</b>	2.57%	0.21%	n/a
Net financial expense	-4.3	<b>-4.3</b>	-3.5	0.8	22.8%
Tax expense	-23.2	<b>-29.3</b>	-26.4	2.9	11.0
NPAT <sup>1</sup>	53.2	<b>66.9</b>	59.2	7.7	13.0%

1. After Non-controlling interests

2. Other includes equity accounted investments and NCI

3. Underlying excludes one off insurance and one off debt provision

# Refer to Appendix 2 for a reconciliation of Reported to Underlying

# REVENUE GROWTH DRIVERS

	Reported	Underlying <sup>#</sup>			
\$m	FY 2017	FY 2017	FY 2016	Variance	% Change
Sales Revenue	4,366.2	<b>4,366.2</b>	3,461.1	905.1	26.2%
Other Revenue	77.2	<b>77.2</b>	70.3	6.9	9.7%

## Sales Revenue - Up 26.2% to \$4.37 bn

- Blended total revenue up 6.3% excluding Hep C
  - OTC revenue up 10.2%
  - PBS revenue up 4.3%
- Like for like sales to Sigma branded pharmacies **up 8.2%** (excl. Hep C)

## Other Revenue - Up 9.7% to \$77.2m

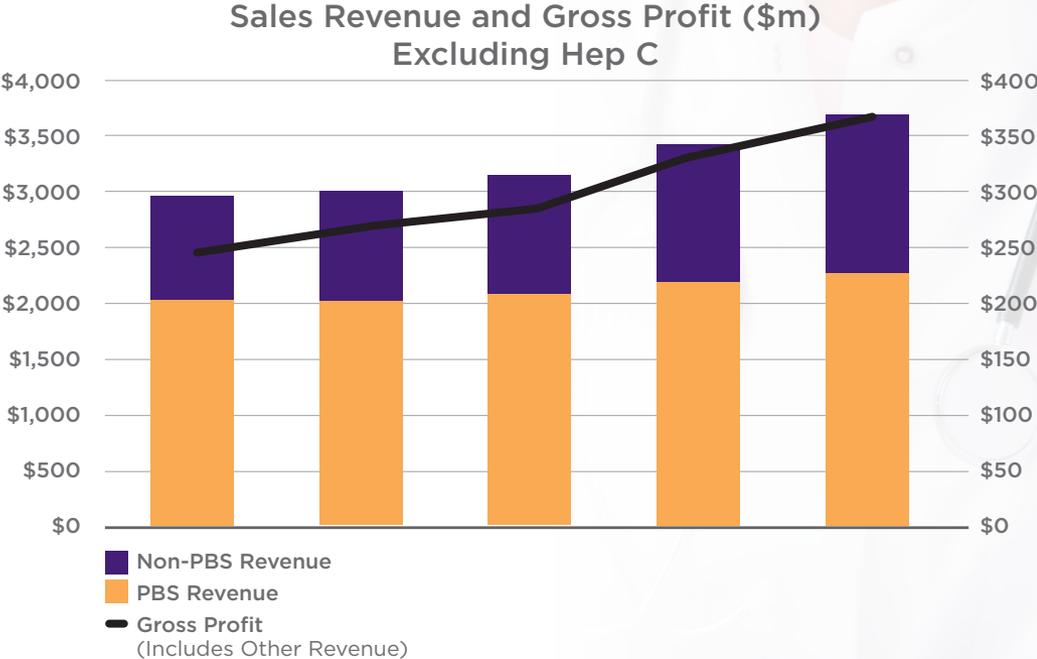
- Higher service income streams across the broader business
- Improved outcomes from merchandise and marketing activities
- Non-PBS revenue now represents over 36% of total revenue (excl. Hep C)

<sup>#</sup> Refer to Appendix 2 for a reconciliation of Reported to Underlying

# GROSS PROFIT BENEFITS FROM EARNINGS MIX

## Gross Profit

- Up 9.9% (incl Hep C) and 9.0% (excl Hep C)
- Gross Profit margin (excl Hep C) up from 7.6% to 7.8%



Strategy continues to target 50% of earnings from non-PBS activities

# INVESTING FOR GROWTH

	Reported	Underlying <sup>#</sup>			
\$m	FY 2017	FY 2017	FY 2016	Variance	% Change
Operating costs	-277.5	<b>-257.9</b>	-235.9	22.0	9.3%

## Warehouse and Delivery + \$8.4m to \$131.3m

- Largely labour cost increases due to:
  - Volume growth of 4.0%
  - EBA increases, partly offset by productivity gains
  - Expanded operations (new CHS sites)
- Redundancy costs from closure of Rockhampton DC

## Sales and Marketing + \$6.5m to \$67.7m

- Ongoing investment in programs to support brands

## Administration + \$7.2m to \$58.9m

- Investment in people and systems to drive business development, and Project Renew to drive transformational change
- Investment in IT products and services
- Legal costs

<sup>#</sup> Refer to Appendix 2 for a reconciliation of Reported to Underlying

# RECORD WORKING CAPITAL AND CCC PERFORMANCE

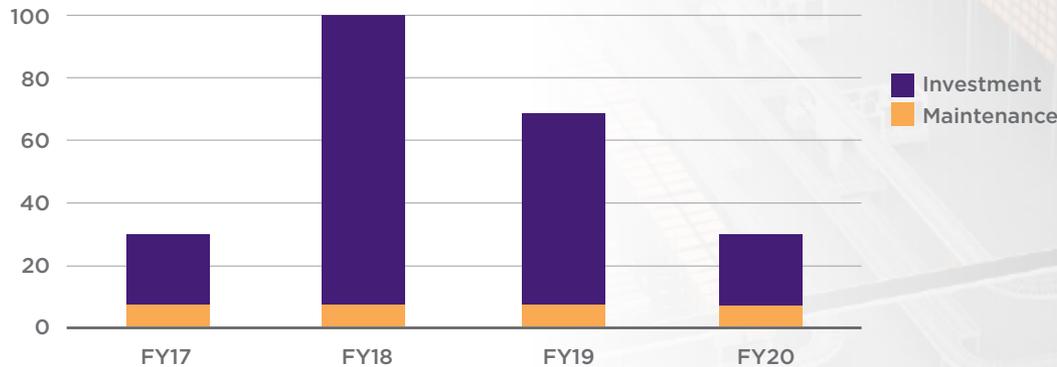
- Despite 26% sales growth, Working Capital reduced by \$103m
- CCC reduced by 20 days (15 days excluding Hep C)
- Reflects continued focus on reducing extended credit

\$m	FY17	FY16
Trade Debtors	<b>540,417</b>	608,403
Inventory	<b>322,000</b>	288,626
Trade Creditors	<b>-475,285</b>	-460,657
<b>Working Cap \$'m</b>	<b>387,132</b>	<b>490,373</b>
Days sales outstanding (DSO)	<b>45</b>	64
Days inventory outstanding (DIO)	<b>29</b>	33
Days payables outstanding (DPO)	<b>-43</b>	-46
<b>CCC Days</b>	<b>31</b>	<b>51</b>
<b>CCC Days (Excluding Hep C)</b>	<b>36</b>	<b>51</b>

# CAPEX TO SUPPORT AN EFFICIENT FUTURE

- Capex of \$30m in FY17, largely driven by Berrinba investment
- Land acquired in Canning Vale WA in February 2017, with capex to build over the next 18 months
- Strong financial returns from automation – circa 5 year payback
- FY18 also includes investment in IT systems to support customers

Forecast Capital Expenditure (A\$m)



# REWARDING SHAREHOLDERS

## Final dividend

- Maintained at 3.0 cents per share (fully franked)
- Improved full year dividend of 5.5c per share up from 5.0c per share (fully franked)
- Payout ratio 89% of Underlying<sup>#</sup> NPAT
- Equates to a fully franked yield of over 6.4%\*

## EPS accretive share buy-back

- Buy back still operative
- Board have refreshed the program to allow an additional 10%

## Balance sheet strength

- Net debt of only \$8.7m
- Capacity to support ongoing investment
- Liaising with banks to establish longer term debt structure to match our investment profile

<sup>#</sup> Refer to Appendix 2 for a reconciliation of Reported to Underlying  
<sup>\*</sup> Based on a share price of \$1.22

# OPERATIONAL PERFORMANCE

MARK HOOPER, CEO AND MANAGING DIRECTOR

# STRONG LIKE FOR LIKE SALES

- Like for Like sales to Sigma branded pharmacies **up 8.2%** (excluding Hep C)
- 700 branded pharmacies across Australia representing around 20% of consumer spend
- Continued strong emphasis on brand consistency





# NEXT GENERATION RETAIL PLATFORM

Investing in a Microsoft cloud solution to provide a leading integrated platform for pharmacy management – Dispensing, POSBOS, Retail Management and Professional Services



Unified view of customers

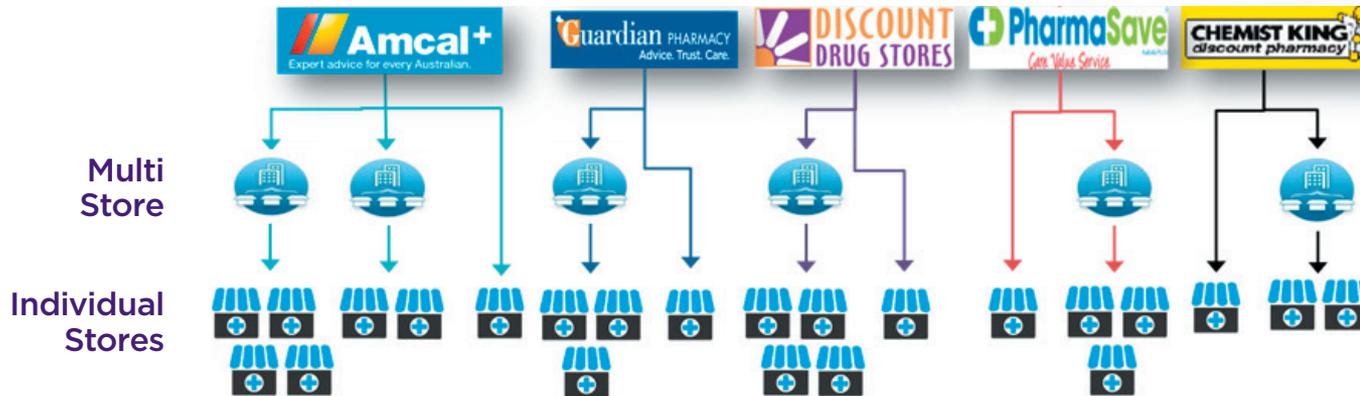


Reduced cost of doing business



Stock management insights and support

## ONE SYSTEM, DISTINCT BRAND VIEWS



# DC INVESTMENT UPDATE

- **Queensland DC**

- Construction on track
- Expected to be operational towards the end of FY2018
- \$65m capital expenditure (including land)
- Some additional transition costs will be incurred including for duplicate facilities



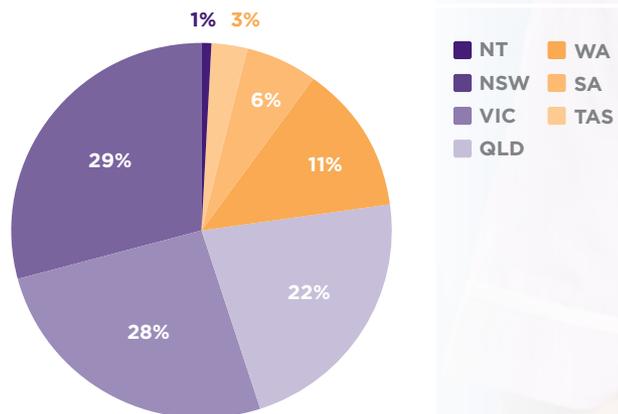
- **Western Australia DC**

- Land acquired in Canning Vale
- Construction to commence by May 2017
- Approx \$55m investment (including land)



# HOSPITAL PHARMACY – A NATIONAL FOCUS

- Pharmaceutical hospital wholesaling market exceeds \$3.3bn\*
- Cemented our Victorian base business
  - approximately 20% market share
- Listed as a supplier on the New South Wales Health Pharmaceuticals Tender
  - over 130 accounts established with 30 already trading consistently
- People and infrastructure in place in Western Australia and Queensland
- Annual sales above \$200+ million



Market Size by State

# EXTENDING OUR REACH IN ASIA

- Launched 6 June 2016, partnering with Azoya
- Sales to China have more than doubled initial expectations
- Ready to launch into Hong Kong



## OUR NEW IDENTITY

- Changing to better reflect our business and our strategy
- Subject to shareholder vote at AGM on 3 May 2017
- Will also change ASX code from SIP to SIG on 4 May 2017



# OUTLOOK

MARK HOOPER, CEO AND MANAGING DIRECTOR

# SUSTAINED PIPELINE OF GROWTH

	Performance Drivers	FY 2017	FY 2018	FY 2019	FY 2020
<b>Core Business</b>	Organic Growth	✓	✓	✓	✓
<b>Business Improvements</b>	DC optimisation program			✓	✓
	Project Renew		✓	✓	✓
	Improved retail compliance and buying programs	✓	✓	✓	✓
<b>New Business</b>	Hospitals/3PL growth	✓	✓	✓	✓
	Acquisitions and expansion into adjacencies		💡	💡	💡

Deliver at least 5% per annum EBIT growth\*

Delivered  
12.3%  
EBIT  
growth\*

\*Underlying

# OUTLOOK

- FY18 - Maintaining Underlying EBIT growth expectation of at least 5%, off a bigger base
- Given ongoing investment in business improvements, growth profile likely to be weighted to second half
- Non-PBS revenue / earnings will continue to be the driver
- ROIC will remain strong but we are comfortable diluting for the right investments including infrastructure
- High Dividend Payout Ratio expected to be maintained/10% buy back option refreshed

**THANK YOU**

# APPENDIX 1 – ROIC RECONCILIATION

\$m	31/01/15	31/07/15	31/01/16	31/07/16	31/01/17
Net Assets (as per Balance Sheet)	573.0	550.1	553.7	551.0	538.6
Less:					
Cash and cash equivalents	-34.3	-45.6	-17.4	-40.8	-24.4
Add back:					
Interest bearing liabilities <sup>1</sup>	0.6	60.5	74.1	96.0	33.2
Capital employed	539.3	564.9	610.3	606.2	547.3
Rolling 12 months EBIT	78.4 <sup>1</sup>	86.1 <sup>1,2</sup>	89.1 <sup>1,2</sup>	96.4 <sup>1,2</sup>	92.0
Underlying ROIC <sup>3</sup>	14.5%	15.2%	14.6%	15.9%	16.8%

<sup>1</sup> EBIT excludes acquisition expenses

<sup>2</sup> EBIT excludes acquisition expenses, loss on recognition of contingent consideration, amortisation of other intangibles associated with prior year acquisition and includes share of EBIT of equity accounted investees

<sup>3</sup> Underlying pre-tax ROIC is based on the last 12 months of earnings (EBIT) excluding one off litigation settlement expenses before tax and earnings from non-controlling interest.

## APPENDIX 2 – REPORTED TO UNDERLYING RECONCILIATION

### Financial performance

The Group consolidated net profit after tax (NPAT) for the year ended 31 January 2017 of \$53,184,000 was up 5.3% from the prior year (\$50,502,000).

	31/01/17 \$'000	31/01/16 \$'000
<b>Reported NPAT attributable to owners of the company</b>	<b>53,184</b>	50,502
Add back:		
Litigation settlement expense after tax	7,958	-
Provision for doubtful debtors - single pharmacy group	5,783	-
Additional contingent consideration from prior year acquisitions	-	7,784
Amortisation of other intangibles acquired	-	940
<b>Underlying NPAT</b>	<b>66,925</b>	59,226

## APPENDIX 2 – REPORTED TO UNDERLYING RECONCILIATION

	31/01/17 \$'000	31/01/16 \$'000
<b>Reported EBIT</b>	<b>80,955</b>	80,071
Add back:		
Litigation settlement expense after tax	11,368	-
Provision for doubtful debtors - single pharmacy group	8,262	-
Additional contingent consideration from prior year acquisitions	-	7,784
Amortisation of other intangibles acquired	-	940
Share of EBIT of equity accounted investees before tax	-	300
<b>Underlying EBIT</b>	<b>100,585</b>	89,095
Less: Non-controlling interests	(357)	79
<b>Underlying EBIT attributable to owners of the company</b>	<b>100,228</b>	89,174